



SEAVIEW MARINA LIMITED
STATEMENT OF INTENT
2018/19 to 2020/21

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1. Mission

Seaview Marina Limited's (the Company) mission is to be the centre for recreational marine activities and services in the Wellington Region.

2. Nature and Scope of Activities

Seaview Marina Limited (the Company) is responsible for the operation of the boating facilities and services, the maintenance of infrastructural assets and the development of additional facilities and services as demand dictates.

3. Corporate Governance Statement

The Company is 100% owned by Hutt City Council and accordingly is a Council Controlled Trading Organisation (CCTO) as defined by the Local Government Act 2002 (LGA). The Directors' role is defined in Section 58 of the LGA which requires that all decisions relating to the operation of a CCTO shall be made pursuant to the authority of the directorate of the CCTO and its Statement of Intent (SOI). In addition to the obligations of the LGA, the Company is also covered by the Companies Act 1993 which places other obligations on the Directors.

The Directors are responsible for the preparation of the SOI which, along with the three-year financial plan, is provided to the Company's Shareholder, Hutt City Council. Six monthly and Annual reports of financial and operational performance are provided to the Shareholder. Financial and operational /management reports are prepared monthly for the Directors.

The Directors of the Company are responsible for the overall control of the Company but no cost-effective internal control system will permanently preclude all errors or irregularities. The control systems operating within the Company reflect the specific risks associated with the business of the company.

4. Corporate Goals

The principle goal of the Company is to operate as a successful business, achieving the objectives of its shareholder as specified in this Statement of Intent. The specific corporate goals of the Company are as follows:

General

- 4.1 To ensure that the Statement of Intent and operating policies for the Company are consistent with the operating policies of Hutt City Council.
- 4.2 To ensure that the Statement of Intent and operating strategies are adhered to.

- 4.3 To keep the Shareholder informed of matters of substance affecting the Company.
- 4.4 To perform continual reviews of the operating strategies, financial performance and service delivery of the Company.
- 4.5 To develop the Company into one of New Zealand's premier marina businesses.
- 4.6 To further expand and diversify the Company's marina facilities.

Economic

- 4.7 To maximise the financial returns achieved and the value added by the Company.
- 4.8 To return a minimum of 5% return on equity (ROE) per annum.
- 4.9 To maintain the Company's financial strength through sound and innovative financial management.

Social and Environmental

- 4.10 To maximise the financial returns achieved and the value added by the Company.
- 4.11 To promote safe work practices.
- 4.12 To act as a socially responsible and environmentally aware corporate citizen and to contribute to, or assist where possible, with Hutt City Council's community outcomes (as listed in the HCC Annual or Long Term Plan).

5. Specific Objectives for the Year Ending 30 June 2019

In pursuit of its corporate goals, the Company has the following objectives for the next 12 months:

General

- 5.1 To review the Statements of Intent and Strategic Plans for consistency with the objectives of Hutt City Council.
- 5.2 To review the operating activities of the Company for compliance with the goals and objectives stated in the Statement of Intent and Strategic Plan.
- 5.3 To report all matters of substance to the Shareholder.

Economic

- 5.4 To achieve all financial projections.
- 5.5 To achieve or exceed a 5% Return on Equity (ROE).
- 5.6 To ensure that the reporting requirements of the Company and the Shareholder are met.

Social and Environmental

- 5.7 To maintain good employer status by:
 - (a) complying with all employment legislation;
 - (b) operating open and non-discriminatory employment practices.
- 5.8 To ensure no transgression of environmental and resource laws.
- 5.9 To review the activities undertaken by the Company for the purposes of being a good socially and environmentally responsible corporate citizen.

6. Performance Measures

	Key Performance Indicator	2018/19	2019/20	2020/21	Reporting Frequency
Financial					
1	Deliver annual budgeted incomes	Achieve 100% of budgeted incomes	Achieve 100% of budgeted incomes	Achieve 100% of budgeted incomes	Annually
2	Control operational expenses	Operational expenses within budget	Operational expenses within budget	Operational expenses within budget	Annually
3	Achieve prescribed return on investment	5%	5%	5%	Annually
4	Manage Capital Expenditure	Complete within budget and on time	Complete within budget and on time	Complete within budget and on time	Annually
Relationship & Communication					
5	Client Service	85% satisfaction for the exit/entry survey	85% satisfaction in the bi-annual survey	85% satisfaction for the exit/entry survey	Annually
6	Newsletter communications	Complete four newsletters per annum	Complete four newsletters per annum	Complete four newsletters per annum	Quarterly
7	Meet all shareholder reporting deadlines	See Section 9	See Section 9	See Section 9	Schedule in Section 9
Risk Management and Human Resources					
8	Notifiable health and safety incidents	None	None	None	Monthly to board
9	Business Continuity Plan	Run test scenario and review	Run test scenario and review	Run test scenario and review	Six monthly
Marketing					
10	Implement marketing strategy to improve occupancy rates	Berth occupancy to 90%	Berth occupancy to 93%	Berth occupancy to 95%	Monthly
11	Media and Public Relations	10 enquiries per month from website	12 enquiries per month from website	14 enquiries per month from website	Monthly

7. Financial Projections

The projections have been prepared using a number of assumptions about the future as well as business trends over the previous five years. In determining these projections the Board and Management have applied their judgement to the future commercial environment in which the Company operates.

Financial Performance Projections

Financial Year Ending 30 June	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
Total Revenue	2,359,556	2,461,678	2,609,153
Total Expenses	1,762,852	1,794,401	1,831,735
Net Surplus / (Deficit)	596,704	667,277	777,418
Total Assets	12,174,567	13,577,576	14,254,994
Total Liabilities	2,963,972	3,699,704	3,599,704
Total Equity	9,210,595	9,877,872	10,655,290

Capital Expenditure Projections

Financial Year Ending 30 June	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
WIFI	40,000		
Fibre Network Security System	28,000		
Upgrade Lighting Hardstand / Trailer Park A	35,000		
Container Café Expansion	40,000		
2x Cradles	30,000		
12 x Trolleys	7,000		
Washing Machine	8,000		
Vehicle Replacement	30,000		
Raise South Block Toilet / Repile	10,000		
Pier Upgrade	25,000	25,000	
Live Aboard Pedestals /Pier Pedestals	50,000	50,000	50,000
Miscellaneous (includes Board Walk from Trailer Park A to LBYC)		75,000	50,000
Breakwater Purchase from HCC	1,150,000		
Widening Dockway		500,000	
Cradle Transporter		250,000	
Travel Lift Widening		15,000	
Southern Berths / Floating Diesel		1,000,000	1,000,000
Total Capital Programme	1,453,000	1,915,000	1,100,000

Note 1: The ownership of the breakwater is still under discussion with the Shareholder and the final decision may require changes to the KPI's in Table 6. The assumption is that ownership will transfer from HCC to the Company in 2018/19.

Note 2: In 2019/20 a project to widen the travel lift dockway may be initiated but this will require the development and approval of a business case before this investment will proceed.

Note 3: Ownership of infrastructural assets is retained by the Shareholder (or other clients). As a business that returns all benefits to Shareholders, a statement of the ratio of shareholders' funds to assets is not considered appropriate.

Note 4: Seaview Marina returns all financial benefits to its Shareholder through increases in the capital value of the marina. All trading profits are retained by Seaview Marina and invested in the strategic development programme. For the period covered by this SOI, nil dividends are planned to be returned to the shareholder.

Prospective Statement of Comprehensive Revenue and Expenses

For the Year Ending 30 June	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
Revenue			
Rentals	276,088	292,138	292,138
Other User Charges	1,908,468	1,994,540	2,142,015
Interest Received	-	-	-
Diesel Sales	165,000	165,000	165,000
Other Revenue	10,000	10,000	10,000
Total Revenue	2,359,556	2,461,678	2,609,153
Expenses			
Personnel Costs	402,100	409,489	417,026
Operating Expenses	673,746	678,906	683,953
Interest Paid	103,005	111,006	125,756
Cost of Diesel Sales	154,000	154,000	154,000
Depreciation	430,000	441,000	451,000
Total Expenses	1,762,852	1,794,401	1,831,735
Surplus/(Deficit) before Taxation	596,704	667,277	777,418

Prospective Statement of Movements in Equity

	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
Balance at 1 July	8,613,890	9,210,594	9,877,872
Total Comprehensive Revenue and Expenses for the Year	596,704	667,277	777,418
Balance at 30 June	9,210,594	9,877,872	10,655,290

Prospective Statement of Financial Position

As at 30 June	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
ASSETS			
Current Assets			
Cash & Cash Equivalents	134,731	71,352	86,382
Debtors & Other Receivables	51,794	51,794	51,794
Inventory	-	-	-
Prepayments	9,770	2,158	15,546
Total Current Assets	196,295	125,304	153,722
Non Current Assets			
Property, Plant and Equipment	10,505,694	11,537,272	11,528,695
Assets Under Construction	1,472,578	1,915,000	2,572,578
Total Non Current Assets	11,978,272	13,452,272	14,101,273
Total Assets	12,174,567	13,577,576	14,254,994
LIABILITIES			
Current Liabilities			
Payables & Deferred Revenue	238,211	273,943	273,943
Employee Entitlements	25,761	25,761	25,761
Current Account with HCC	-	700,000	600,000
Total Current Liabilities	263,972	999,704	899,704
Non Current Liabilities			
Borrowings	2,700,000	2,700,000	2,700,000
Total Non Current Liabilities	2,700,000	2,700,000	2,700,000
Total Liabilities	2,963,972	3,699,704	3,599,704
NET ASSETS	9,210,595	9,877,872	10,655,290
EQUITY			
Accumulated Funds	(14,424,151)	(13,756,873)	(12,979,455)
Revaluation Reserve	2,352,842	2,352,842	2,352,842
Share Capital	21,281,903	21,281,903	21,281,903
Total Equity attributable to Seaview Marina Limited	9,210,594	9,877,872	10,655,290

Equity Value of the Shareholders' Investment

The estimated net value of the shareholders' investment in the company at 30 June 2019 will be \$9.2m.

Ratio of Shareholders Funds to Total Assets

The target ratio for consolidated shareholders' funds to total assets is at least 50%. Consolidated shareholders' funds comprise share capital and accumulated reserves. Total assets comprise all tangible assets of the Company, the main component being the marina berths and infrastructure and the Wellington Marine Centre building.

As at 30 June	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
Equity / Total Assets	75.7%	72.8%	74.7%

Prospective Statement of Cash Flows

	2018/19 Budget	2019/20 Forecast	2020/21 Forecast
Cash Flows from Operating Activities			
<i>Cash was provided from:</i>			
Receipts from Rentals	2,249,752	2,252,488	2,399,963
Interest Received	-	-	-
Receipts from User Charges and Other Income	55,190	55,190	55,190
<i>Cash was applied to:</i>			
Payments to Employees	(406,960)	(409,489)	(417,026)
Payments to Suppliers	(612,575)	(635,562)	(697,341)
Interest Paid	(103,005)	(111,006)	(125,756)
Net Cash Flows from Operating Activities	1,182,402	1,151,621	1,215,030
Cash Flows from Investing Activities			
<i>Cash was provided from:</i>			
Asset Sales			
<i>Cash was applied to:</i>			
Purchase of property, plant and equipment	(1,523,443)	(1,915,000)	(1,100,000)
Purchase of assets under construction			
Net Cash Flows from Investing Activities	(1,523,443)	(1,915,000)	(1,100,000)
Cash Flows from Financing Activities			
<i>Cash was provided from:</i>			
Borrowings from Hutt City Council	-	700,000	-
<i>Cash was applied to:</i>			
Repayment of Borrowings (to Hutt City Council)	(424,147)	-	(100,000)
Net Cash Flows from Financing Activities	(424,147)	700,000	(100,000)
Net Increase / (Decrease) in Cash, Cash Equivalents & Bank Overdrafts	(765,189)	(63,379)	15,030
Cash & Cash Equivalents at Beginning of the Year	899,919	134,730	71,351
Cash & Cash Equivalents at the End of the Year	134,730	71,351	86,381

8. Accumulated Profits and Capital Reserves

There is no intention to pay a dividend during the period covered by this Statement of Intent.

9. Share Acquisition

There is no intention to subscribe for shares in any other company or invest in any other organisation during the period covered by this Statement of Intent. Not with standing this, the purchase of any shares requires shareholder approval.

10. Information to be Provided to Shareholders

In each year the Company shall comply with the reporting requirements under the Local Government Act 2002, the Companies Act 1993, and other relevant regulations. In particular the Company will provide:

10.1 Statement of Intent

A draft Statement of Intent *by 31 December* of the previous year detailing all matters required under the Local Government Act 2002, including financial information for the next three years.

A final Statement of Intent *prior to 30 June* of the previous year.

10.2 Half-Yearly Report

Within two months after the end of the first half of each financial year, the Company shall provide a report on the operation of SML to enable an informed assessment of its performance, including financial statements, and progress on activities and projects (in accordance with section 66 of the LGA 2002).

10.3 Annual Report

Within three months after the end of each financial year, the Company will provide an annual report which provides a comparison of its performance with the Statement of Intent, with an explanation of any material variances, audited consolidated Financial Statements for that financial year, and an Auditors Report (in accordance with section 67, 68 and 69 of the LGA 2002).

11. Pricing Policy

The Company operates in a competitive market competing with four other marinas within the Wellington Region and to a lesser extent with the Marlborough marinas.

All marina charges, apart from the Wellington Marine Centre Leases, are reviewed on an annual basis. The review is based on a number of criteria which are listed below:

11.1 Market Trends

The Company positions its charges at the lower end of the Wellington marina market but will adjust charges according to movements in other marinas of a similar standard.

11.2 Operating Costs

Increases in operating costs related to the marina activities compared with the previous year (not CPI).

11.3 Achievement of ROE

Hutt City Council sets a minimum ROE which the Company is required to achieve each year and to achieve this rental charges are set accordingly.

12. Transactions with Related Parties

Transactions between the Company, Lower Hutt City Council and other Hutt City Council controlled enterprises will be conducted on a wholly commercial basis. Charges from Hutt City Council and its other companies will be made for services provided as part of the normal trading activities of the Company.

Related Party	Transaction
Hutt City Council Finance Department	Provision of accounting services and the consolidation of the Company's financial accounts into the Hutt City Council's accounts.
Hutt City Council IT Department	Provision of technical support for the Company's computer hardware and systems.
Urban Plus Limited	Provision of advice and support with leasing issues for the Company's Wellington Marine Centre

13. Directory

Directors

Brian Walshe (Chairman)

Chris Milne

Peter Steel

Chief Executive

Alan McLellan

Registered Office

100 Port Road

Seaview

Lower Hutt

New Zealand

Postal Address

Private Bag 33 230

Petone 5012

Telephone

+64 (4) 568 3736

Website

www.seaviewmairna.co.nz

Auditor

Audit New Zealand on behalf of the Auditor General

Bankers

Westpac Banking Corporation of New Zealand Limited

Lower Hutt

New Zealand

Solicitors

Thomas Dewar Sziranyi Letts

Level 2, Corner Queens Drive & Margaret Street

Lower Hutt

New Zealand

14. Accounting Policies

REPORTING ENTITY

Seaview Marina Limited (SML) is a Council Controlled Organisation (CCO), 100 per cent owned by Hutt City Council. The primary objective of SML is the operation of a marina which benefits the community of Hutt City. SML is designated a public benefit entity for financial reporting purposes.

BASIS OF PREPARATION

The financial statements have been prepared on the going concern basis, and the accounting policies have been applied consistently throughout the period.

Statement of compliance

These financial statements have been prepared in accordance with the requirements of the Local Government Act 2002, which includes the requirement to comply with generally accepted accounting practice in New Zealand (NZ GAAP). They comply with IPSAS and other applicable Financial Reporting Standards, as appropriate for public benefit entities (PBE) that apply Tier 2 PBE accounting standards. As SML's total expenses are under \$30,000,000, it has elected to apply Tier 2 PBE accounting standards.

Measurement base

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

The financial statements have been prepared on a historical cost basis.

Functional and presentation currency

The financial statements are presented in New Zealand dollars and all values have been rounded to the nearest dollar. The functional currency of SML is New Zealand dollars.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICES

Revenue

SML derives revenue from its licensees and casual clients. The income is generated from a range of rentals for boat storage and building tenancies as well as services available through the facilities provided by SML.

Revenue is measured at the fair value of consideration received.

Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.

Sales of goods are recognised when a product is sold to the customer. The recorded revenue is the gross amount of the sale, including credit card fees payable for the transaction. Such fees are included in other expenses.

Interest revenue is recognised using the effective interest method.

Expenses

Expenses are recognised when the goods or services have been received on an accrual basis.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts.

Trade debtors and other receivables

Trade debtors and other receivables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Inventory

Inventory is recorded at cost on a first in – first out basis.

Property, plant and equipment

All asset classes are measured at cost less accumulated depreciation and impairment losses.

Additions

Expenditure of a capital nature of \$500 or more is capitalised. Expenditure of less than \$500 is charged to operating expenditure. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to SML and the cost of the item can be measured reliably.

Labour costs relating to self-constructed assets are capitalised if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to SML and the cost of the item can be measured reliably.

Work in progress is recognised at cost less impairment and is not depreciated.

Disposals

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposals are recognised in the Statement of Comprehensive revenue and expense.

Subsequent costs

Costs incurred subsequent to initial acquisition are capitalised only when it is probable that future economic benefits or service potential associated with the item will flow to SML and the cost of the item can be measured reliably.

All assets are valued at historical cost, adjusted for accumulated depreciation.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment at rates that will write off the cost of the assets to their estimated residual values over their useful lives. The straight-line depreciation rates are as follows:

Property, plant and equipment consist of the following asset classes: land, buildings, leasehold improvements, furniture and office equipment and motor vehicles.

Estimated economic lives	Years	Rate
Buildings	5 - 33	3% - 20%
Service Centre, hardstand, travel lift	2 - 77	1.3% - 50%

Site improvements	3 - 60	1.7% - 33.3%
Piers and marina berths	4 - 30	3.3% - 25%
Plant and equipment	1.5 - 66	1.5% - 67%
Vehicles	5	20%

The residual value and useful life of an asset is reviewed and adjusted if applicable at each financial year end.

Intangible assets

Software acquisition and development

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred. Costs that are directly associated with the development of software for internal use by SML, are recognised as an intangible asset.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the Statement of Comprehensive revenue and expense.

The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

Estimated economic lives	Years	Rate
Computer software	2.5 - 33	3% - 40%

Impairment of non-financial assets

Assets with a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value in use. The total impairment loss is recognised in the Statement of Comprehensive revenue and expense.

Goods and services Tax

All items in the financial statements are stated exclusive of GST, except for receivables and payables, which are presented on a GST inclusive basis. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

Employee entitlements

Short-term entitlements

Employee benefits that SML expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at balance date, retiring and long service leave entitlements expected to be settled within 12 months, and sick leave.

SML recognises a liability for sick leave to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the

unused sick leave entitlement that can be carried forward at balance date, to the extent that SML anticipates it will be used by staff to cover those future absences.

SML recognises a liability and an expense for bonuses where contractually obliged or where there is a past practice that has created a constructive obligation.

Payables

Short term creditors and other payables are recorded at their face value.

Provisions

SML recognises a provision for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) as a result of a past event, it is probable that expenditures will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as an interest expense.

Borrowings

Borrowings are initially recognised at their fair value plus transaction costs. After initial recognition, all borrowings are measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless SML has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred.

Income tax

Income tax expense includes components relating to both current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, and any adjustments to income tax payable in respect of prior years. Current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted at balance date

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax is measured at tax rates that are expected to apply when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at balance date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the entity expects to recover or settle the carrying amount of its assets and liabilities.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset or liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit.

Current and deferred tax is recognised against the surplus or deficit for the period, except to the extent that it relates to a business combination, or to transactions recognised in other comprehensive revenue and expense or directly in equity.

Leases

Operating leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

Finance leases

SML has not entered into any material finance leases.

Financial instruments

The Company is party to financial instrument arrangements as part of its normal operation. Revenue and expenses in relation to all financial instruments are recognised in the Statement of Comprehensive Revenue and Expenses.

All financial instruments are recognised in the Statement of Financial Position on the basis of the Company's accounting policies. All financial instruments disclosed on the Statement of Financial Position are recorded at fair value.

Budget figures

The budget figures are those approved by the Board at the beginning of the year. The budget figures have been prepared in accordance with generally accepted accounting practice (GAAP), using accounting policies that are consistent with those adopted by the Board for the preparation of the financial statements.

Critical accounting estimates and assumptions

In preparing these financial statements SML has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the reporting period in which the revision is made and in any future periods that will be affected by those provisions.

Assumptions have been made for the useful lives of property, plant and equipment and intangible assets as noted above.